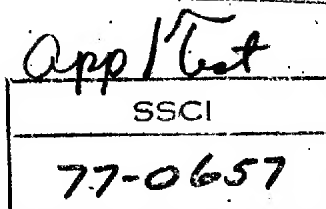


The Honorable Daniel K. Inouye
Chairman, Select Committee on Intelligence
United States Senate
Washington, D.C. 20510



Dear Senator Inouye,

This is to let you know that I enjoyed your lecture and comments, which I was privileged to hear at Langley last Friday, very much. It is gratifying to learn that as a result of the efforts of your committee, the DCI can at last hope to be provided the means necessary to discharge his responsibilities as coordinator of community-wide activities.

With the appointment of a former Director of Systems Analysis as DCI and the proposing of a statutory charter giving him authority in the resource management and program evaluation areas, the Intelligence Community is in a position to benefit from an objectives-oriented, systems approach to management. This will contribute to optimization of resource utilization and enhancement of productivity community-wide through synergistic effects.

Hopefully, the trend toward purpose-oriented organization and resource allocation will continue government-wide so that benefit/cost ratios of defense and intelligence programs can be objectively measured against those of other departments and agencies. To reduce status quoism and to encourage issue-oriented problem solvers possessing the general manager's perspective, it may be necessary to reform the Civil Service system to reward mobility (occupational and functional as well as geographic) and risk-taking.

I regret to hear that you intend to turn the reins over to a new chairman shortly but I can appreciate your desire to devote more of your efforts to Government Operations and Maritime Affairs, areas which are of great interest to the State of Hawaii. Please accept my best wishes for continued success in your efforts on behalf of the United States and the State of Hawaii.

Sincerely,

Cy to: DCI